



## DoD Executive Agent

Office of the  
Assistant Secretary  
of the Army  
Installations, Energy and  
Environment

# Sustainable Contingency Bases Reducing the Logistical and Environmental Footprint

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E2S2, New Orleans  
May 11, 2011

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*Concurrent Technologies Corporation*

**Technology Transition – Supporting DoD Readiness, Sustainability, and the Warfighter**

| Report Documentation Page  |                                    |                                     |   | Form Approved<br>OMB No. 0704-0188                  |                                 |
|--|------------------------------------|-------------------------------------|---|---|---------------------------------|
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| 1. REPORT DATE<br><b>11 MAY 2011</b>   |                                    | 2. REPORT TYPE                      |   | 3. DATES COVERED<br><b>00-00-2011 to 00-00-2011</b> |                                 |
| 4. TITLE AND SUBTITLE<br><b>Sustainable Contingency Bases Reducing the Logistical and Environmental Footprint</b>  |                                    |                                     |   | 5a. CONTRACT NUMBER                                 |                                 |
|  |                                    |                                     |   | 5b. GRANT NUMBER                                    |                                 |
|  |                                    |                                     |   | 5c. PROGRAM ELEMENT NUMBER                          |                                 |
| 6. AUTHOR(S)   |                                    |                                     |   | 5d. PROJECT NUMBER                                  |                                 |
|  |                                    |                                     |   | 5e. TASK NUMBER                                     |                                 |
|  |                                    |                                     |   | 5f. WORK UNIT NUMBER                                |                                 |
| 7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES)<br><b>National Defense Center for Energy and Environment (NDCEE), Concurrent Technologies Corporation, 100 CTC Drive, Johnstown, PA, 15904</b>  |                                    |                                     |   | 8. PERFORMING ORGANIZATION REPORT NUMBER            |                                 |
| 9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)  |                                    |                                     |   | 10. SPONSOR/MONITOR'S ACRONYM(S)                    |                                 |
|  |                                    |                                     |   | 11. SPONSOR/MONITOR'S REPORT NUMBER(S)              |                                 |
| 12. DISTRIBUTION/AVAILABILITY STATEMENT<br><b>Approved for public release; distribution unlimited</b>  |                                    |                                     |   |   |                                 |
| 13. SUPPLEMENTARY NOTES<br><b>Presented at the NDIA Environment, Energy Security &amp; Sustainability (E2S2) Symposium &amp; Exhibition held 9-12 May 2011 in New Orleans, LA. U.S. Government or Federal Rights License</b>   |                                    |                                     |   |   |                                 |
| 14. ABSTRACT   |                                    |                                     |   |   |                                 |
| 15. SUBJECT TERMS  |                                    |                                     |   |   |                                 |
| 16. SECURITY CLASSIFICATION OF:  |                                    |                                     | 17. LIMITATION OF ABSTRACT<br><b>Same as Report (SAR)</b> | 18. NUMBER OF PAGES<br><b>28</b>                    | 19a. NAME OF RESPONSIBLE PERSON |
| a. REPORT<br><b>unclassified</b>   | b. ABSTRACT<br><b>unclassified</b> | c. THIS PAGE<br><b>unclassified</b> |   |   |                                 |

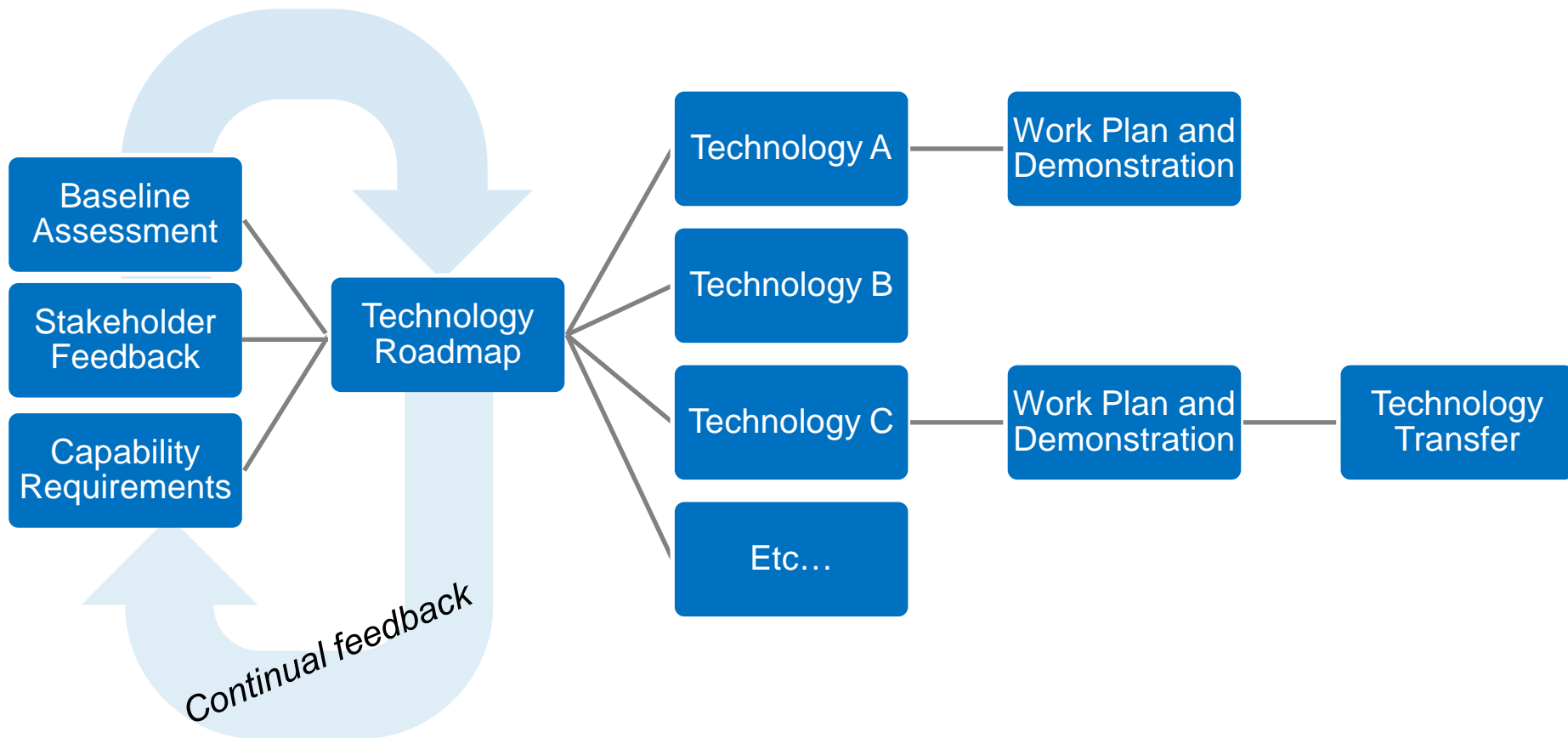
# Outline

- Approach
- Characterizing Contingency Bases
- System of Systems Framework
- Baseline Assessment
- Technology Roadmap
- Technology Demonstrations



# Overall Approach

*Energy, Water, Waste and Wastewater Focus*



# Characterizing Contingency Bases

- Wide Range of Contexts

- Each camp a unique combination of place, time, and mission
- Lack of data to link important variables that affect camp environmental and energy footprint
  - Life cycle phase, size, age, function, location

## Base Camp:

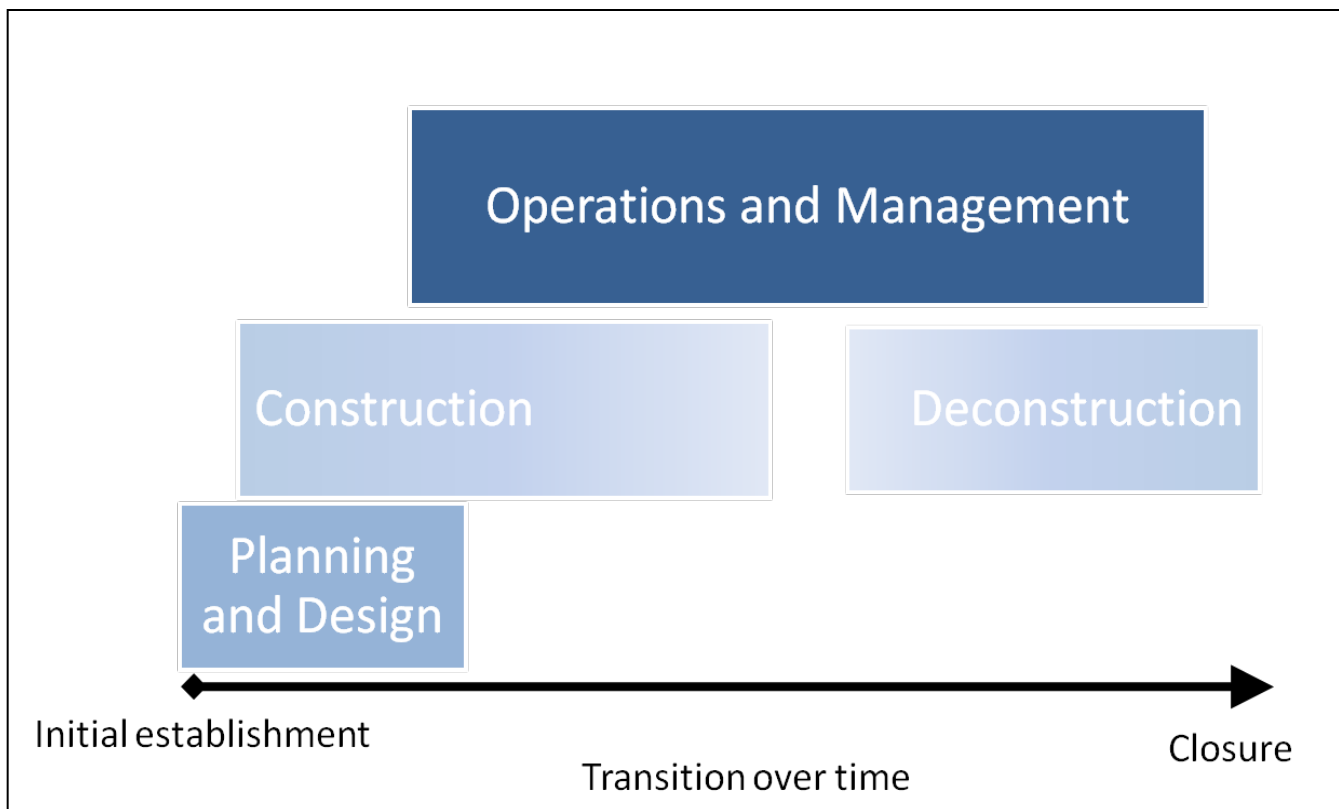
*an evolving military facility that supports the military operations of a deployed unit and provides the necessary support and services for sustained operations.*

# Characterizing Bases by Life Cycle



Source: Army Audit Agency, 2009

# Characterizing Bases by Function



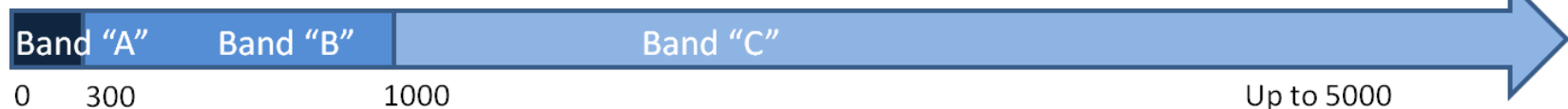
Source: TRADOC PAM 525-7-7

# Characterizing Bases by Size

CH2MHill AOR Environmental Component Report, 2009 (for ARCENT)



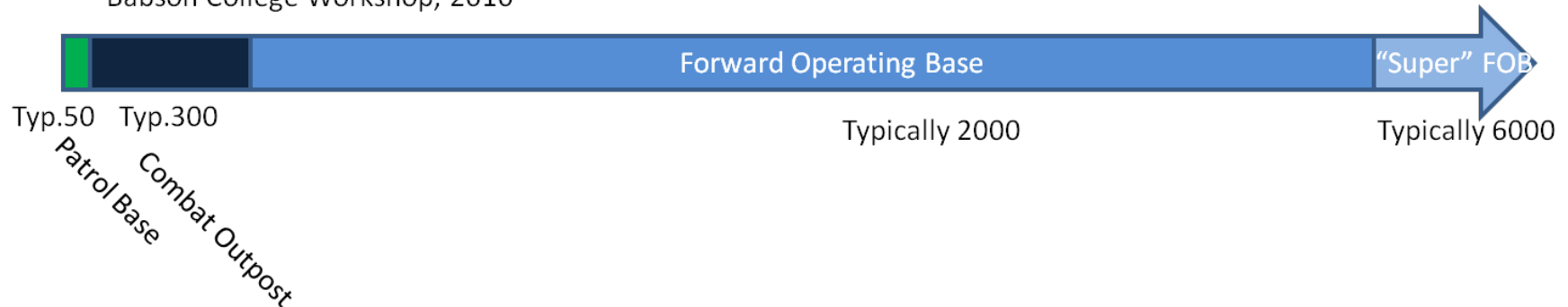
CH2MHill Theater Energy and Efficiency Plan, 2010 (for ARCENT)



Noblis Sustainable Forward Operating Bases, 2010 (for SERDP)

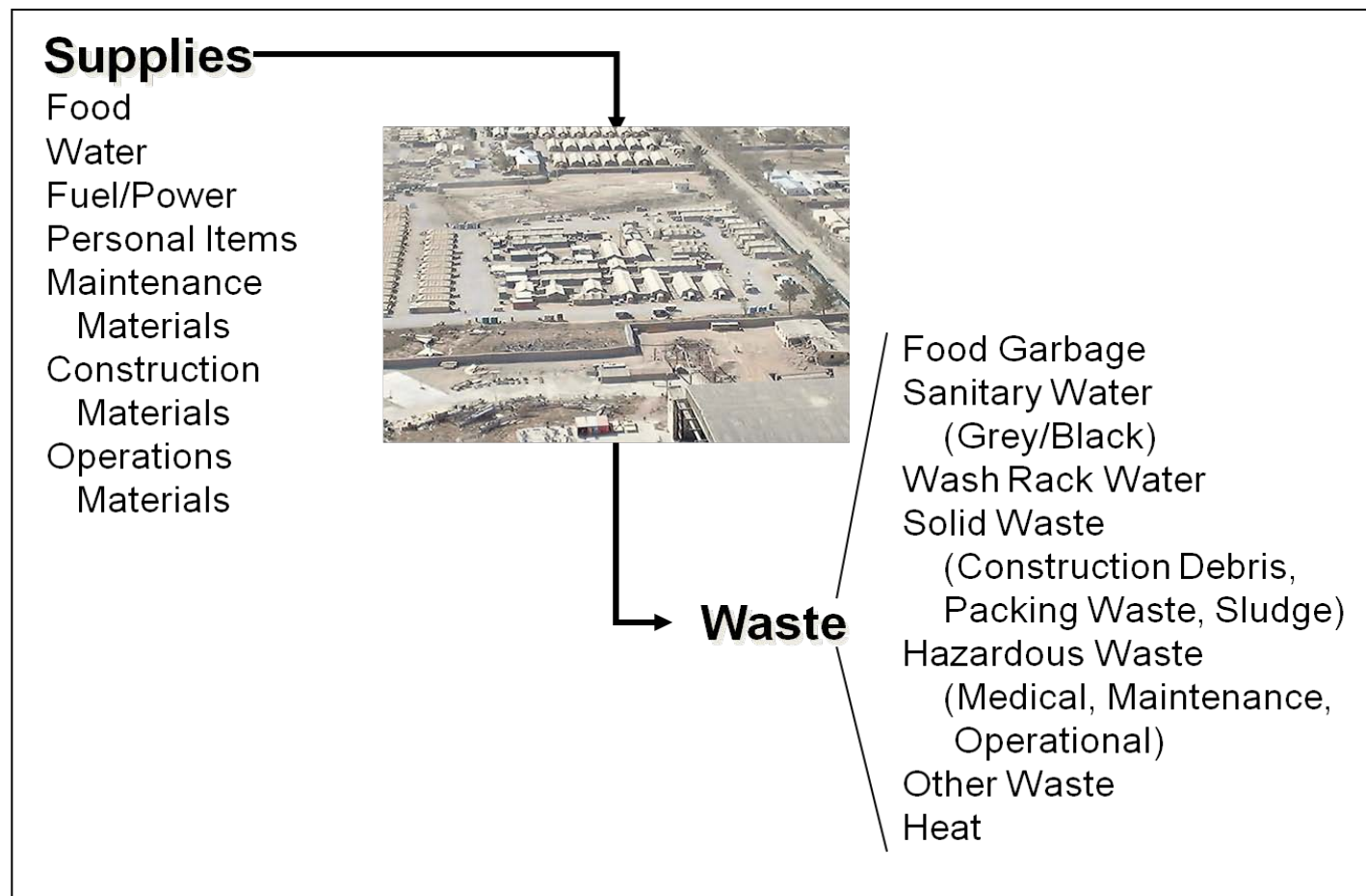


Babson College Workshop, 2010





# Characterizing Bases by Materiel Flow

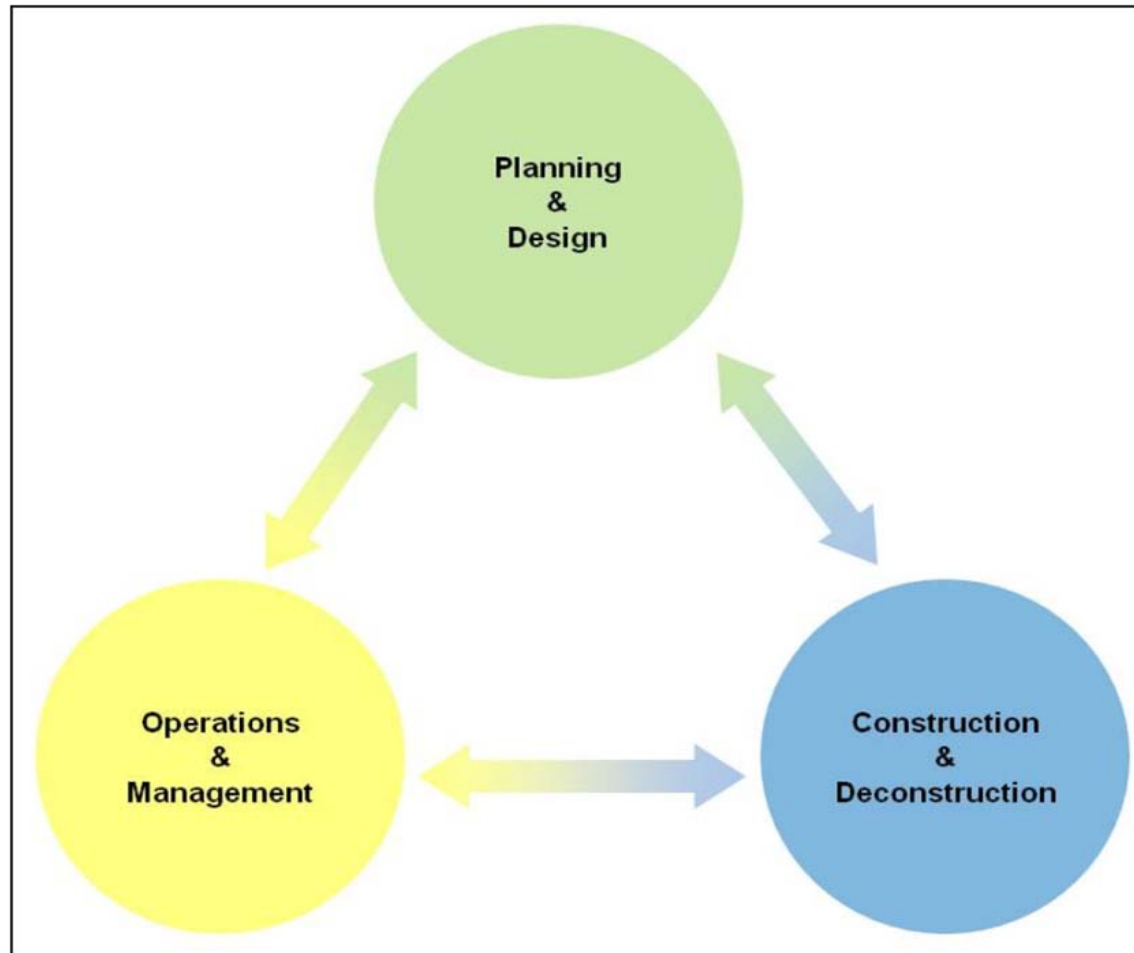


Source: Preston & Kinnevan, 2006

# Applying a System of Systems Approach

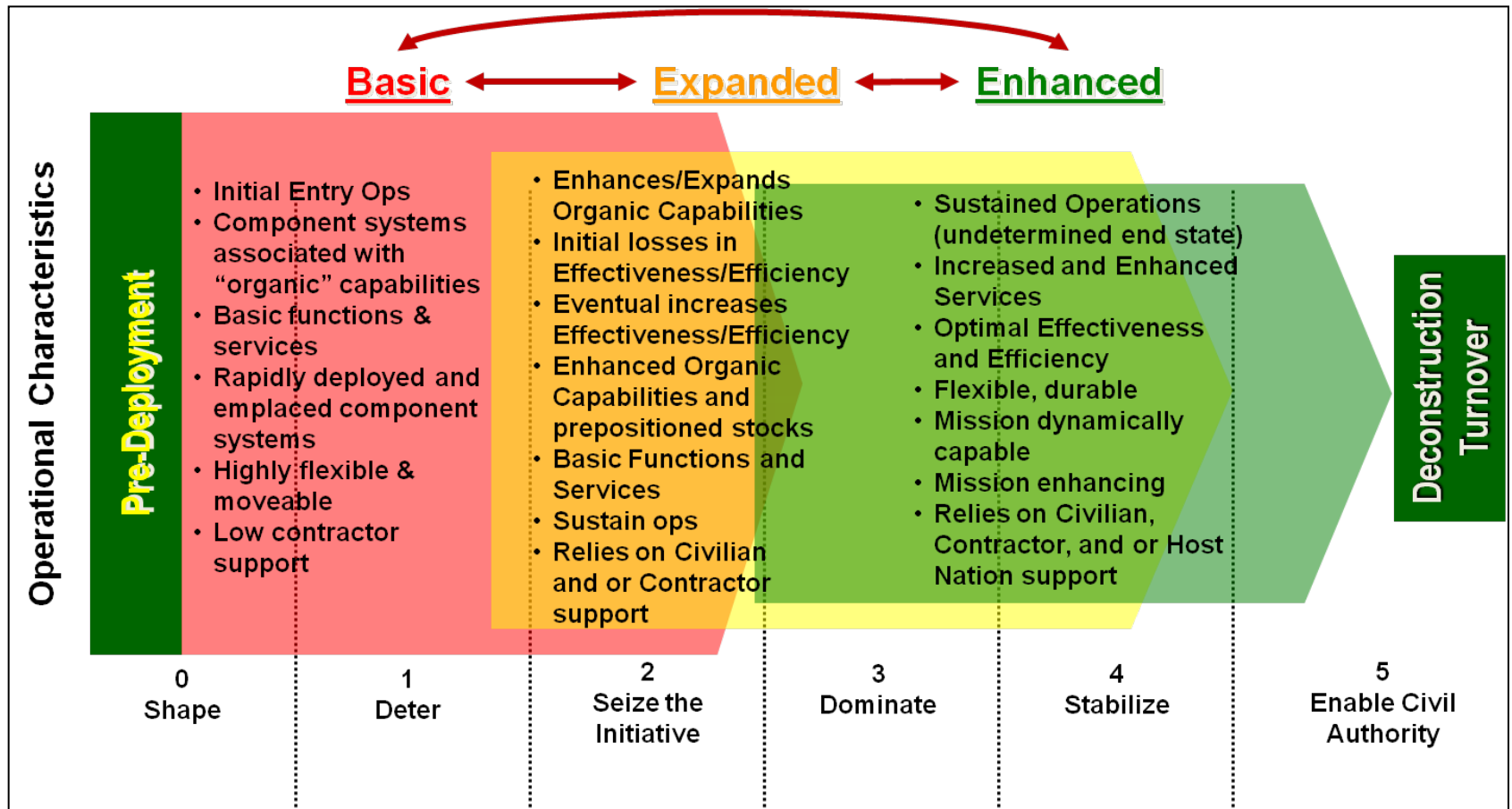
- System is greater than the sum of its parts
- Optimizing individual pieces will not necessarily achieve optimization for the system as a whole
  - Purpose-driven
  - Hierarchical
  - Interdependent
  - Interconnected
  - Complex
  - Dynamic

# Characterizing Bases as a System of Interdependent Phases



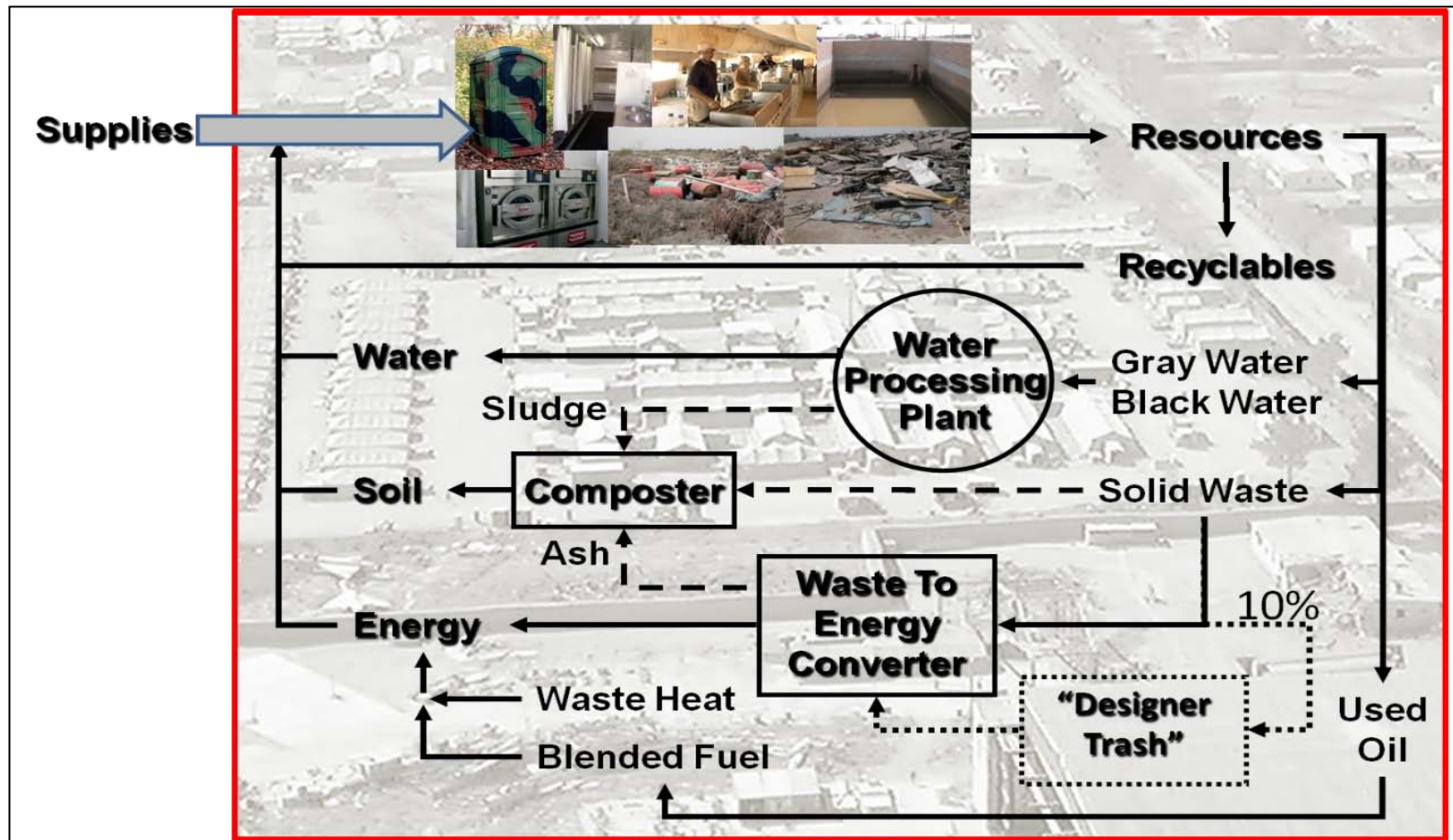
Source: TRADOC PAM 525-7-7

# Characterizing Bases as Dynamic Relationships Changing over Time



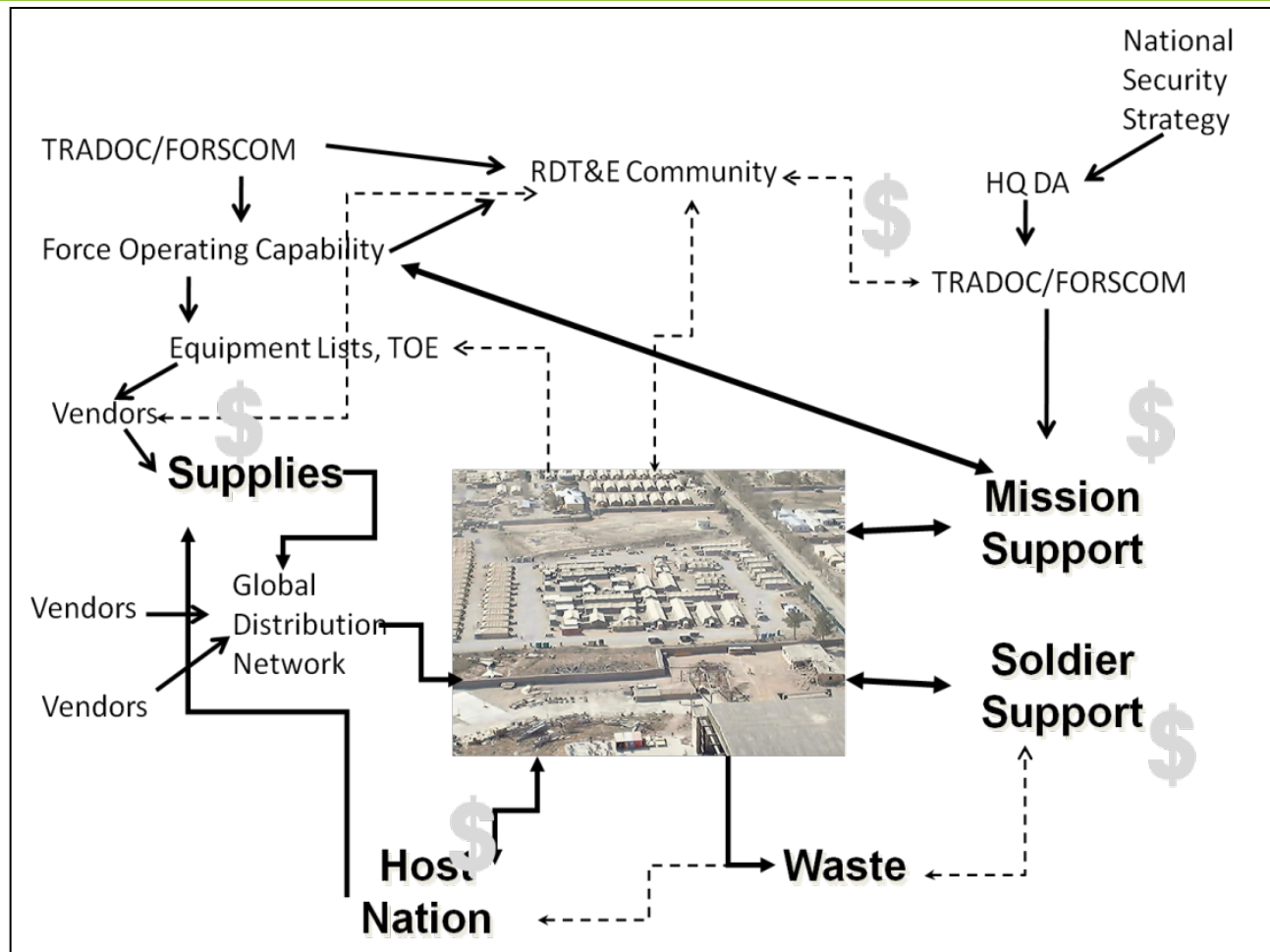
Source: Munroe, 2010

# Characterizing Bases by Subsystem Relationships



Source: Preston & Kinnevan, 2006

# Characterizing Bases as a System of Systems within the Army



# Baseline Assessment

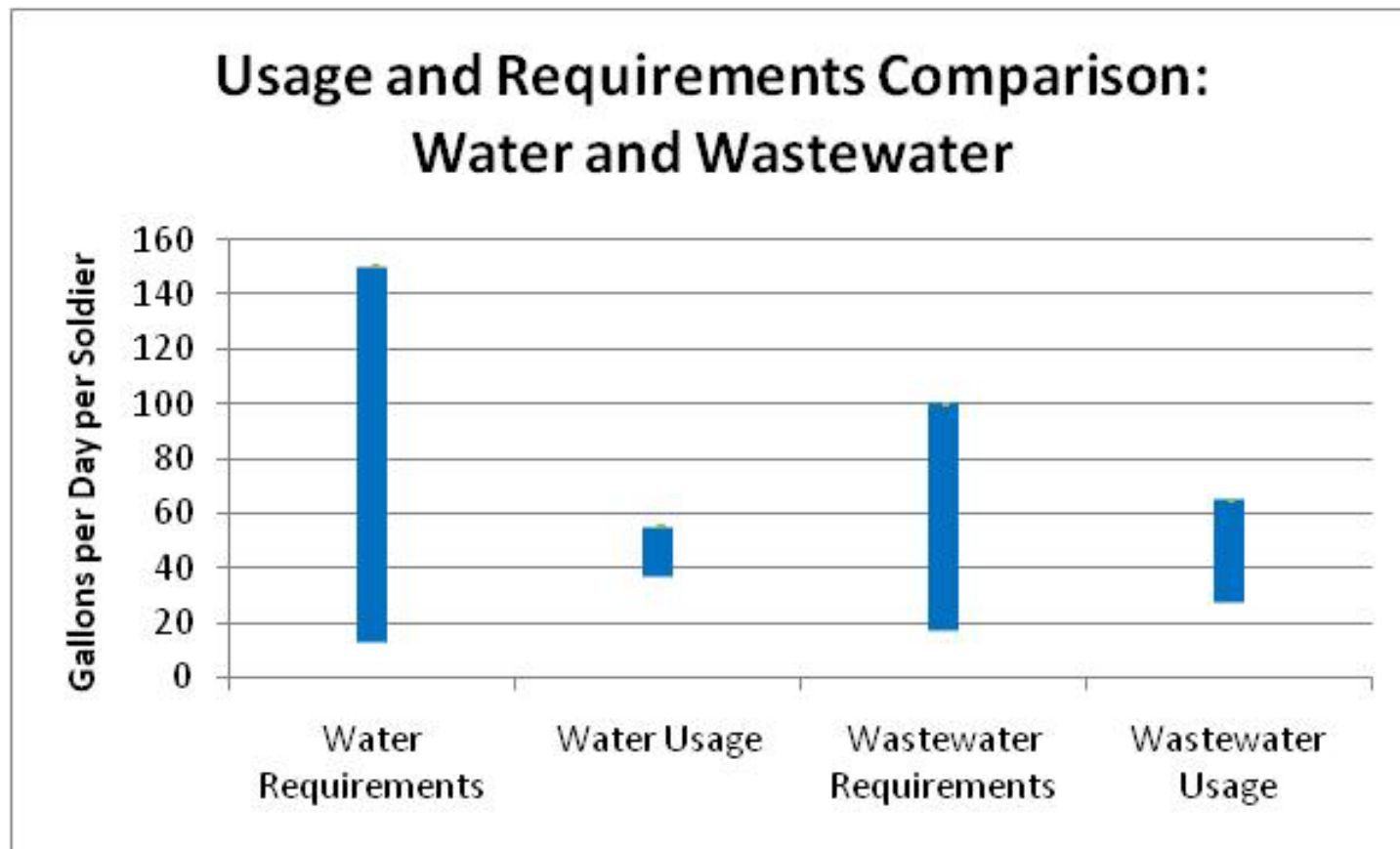
- Requirements and usage data
  - Energy, power, water, wastewater, solid waste
  - Baseline technologies
- Literature search
- Data was not consistent
  - Values reported in baseline as ranges
  - Establishing required capabilities should also be done as ranges

# Baseline Assessment

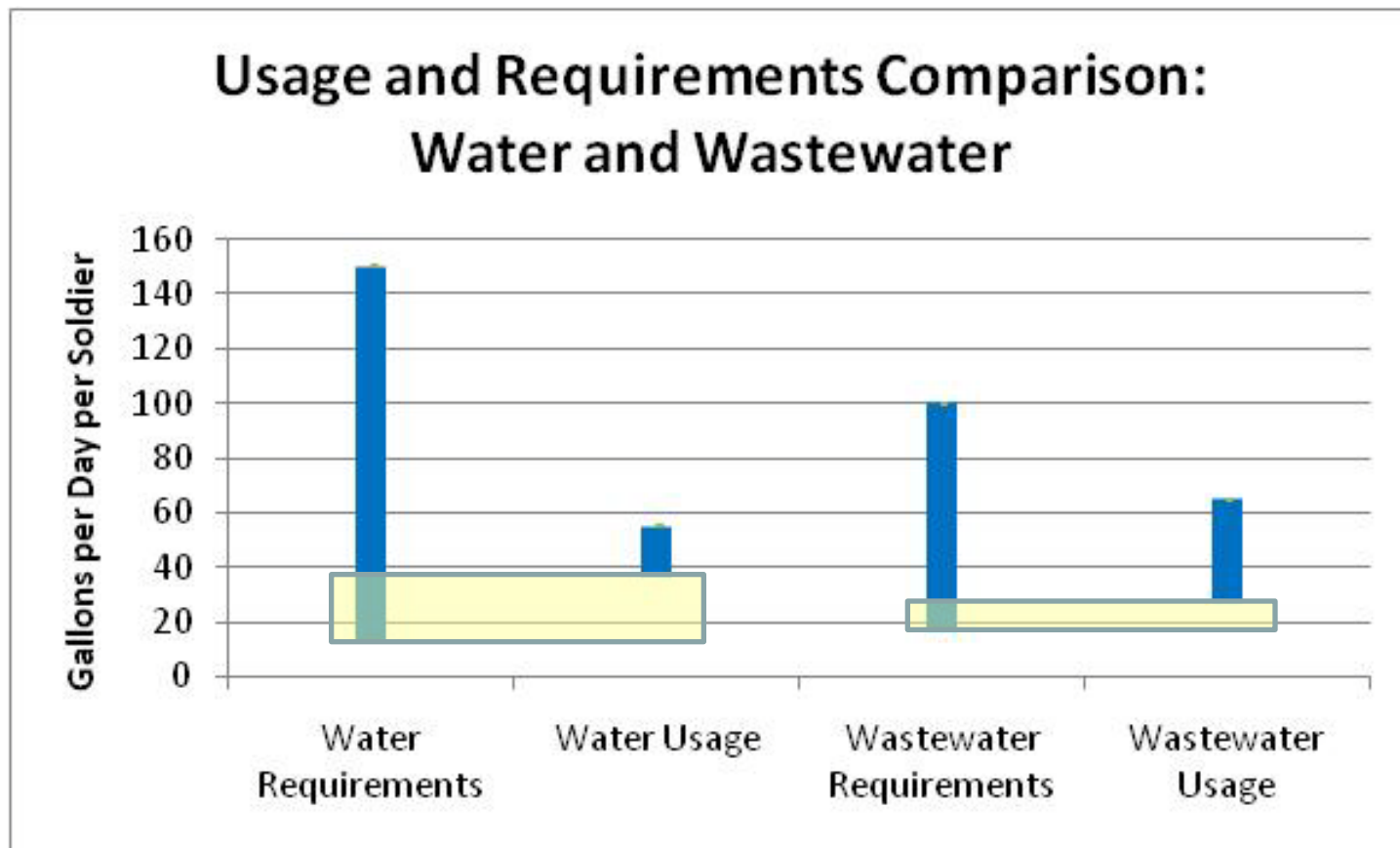
| Resource or Waste Product | Requirements Data |      | Usage Data |      | Units               |
|---------------------------|-------------------|------|------------|------|---------------------|
|                           | Low               | High | Low        | High |                     |
| Water                     | 12.5              | 150  | 37         | 55   | gallons/soldier/day |
| Wastewater                | 17.5              | 100  | 27         | 65   | gallons/soldier/day |
| Solid Waste               | 8                 | 12   | 4.1        | 18.2 | pounds/soldier/day  |
| Fuel                      | 1.7               | 11   | 1          | 5.6  | gallons/soldier/day |
| Power                     | 0.32              | 3.5  | 0.5        | 0.8  | kW/soldier          |



# Baseline Assessment

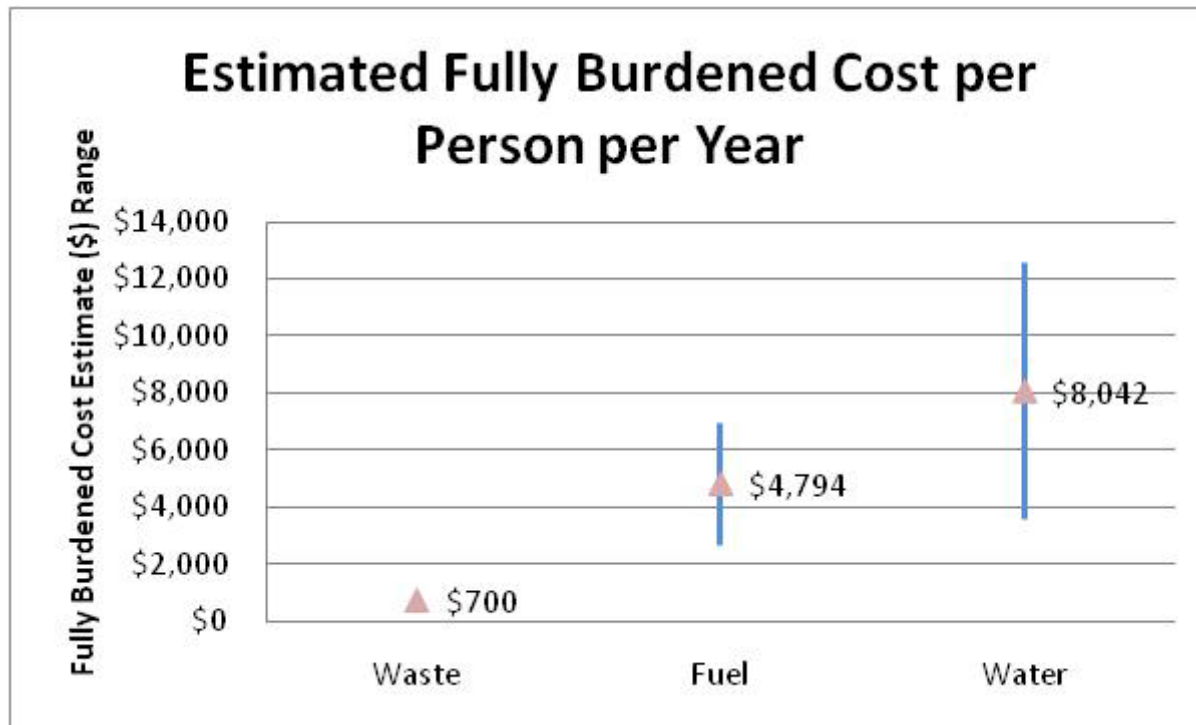


# Baseline Assessment



# Baseline Assessment

*Based on Army Environmental Policy Institute studies in 2006 and 2011*



**Notes:**

“Waste” estimate included solid waste, hazardous waste, wastewater, and medical waste and was determined with single Afghanistan case study of a large, enduring base in 2010.

Fuel and Water estimates had “high,” “medium,” and “low” scenarios and were based on a Brigade Combat Team of 3,999 soldiers deployed to Southwest Asia for cost factors in 2006.

# Baseline Assessment

- Baseline Technology Summaries
  - Technologies Used to Supply Water
  - Wastewater Treatment Technologies
  - Solid Waste Technologies
  - Fuel Storage and Distribution Technologies
  - Technologies Relevant to Power Production, Distribution and Use
  - Energy Conservation Technologies

# Baseline Assessment

## *Example of Technology Data Collected: Wastewater*

| Technology Name                    | Description  |
|------------------------------------|--|
| Tanking and trucking offsite       | Contracted support removes stored wastewater.  |
| Septic system and leach fields     | Allow for both black and gray water treatment and disposal and require a significant amount of land area. Also need distribution pipes, distribution boxes, septic tanks for solids, crushed rock, and geotextile fabric. Must be designed and operated properly. (Kandahar Air Field) |
| Lagoons                            | They provide a means of treating and disposing both black and gray water, while avoiding the need for contractors to remove waste to landfills (assuming that the overall system integrates flush toilets to dispose of solid wastes). Must be designed and operated properly.         |
| Wastewater Treatment Package Plant | Used at large, semi-permanent bases. Some small, portable or semiportable systems are available from contractors.  |
| Shower Water Reuse System (SWRS)   | Used in Force Provider: can recycle 9000 gallons per day (75% of water used). Uses reverse osmosis, activated carbon, UV light sterilization and calcium hypochlorite  |
| Burnout latrines                   | Typical for small, short-term camps. Burn out latrines are often the first method used for field sanitation. They can be constructed by engineer or other military personnel and use vehicle fuel mixed with the waste in order to burn it.  |
| Pit latrines                       | Similar concept to burnout latrines but waste is buried.   |
| Portalettes/Porta-johns            | Generally require contractors for servicing and, unlike burn out latrines, the waste must be moved to a sanitary landfill site. May generate "blue-water" or waste with chemical additives.  |

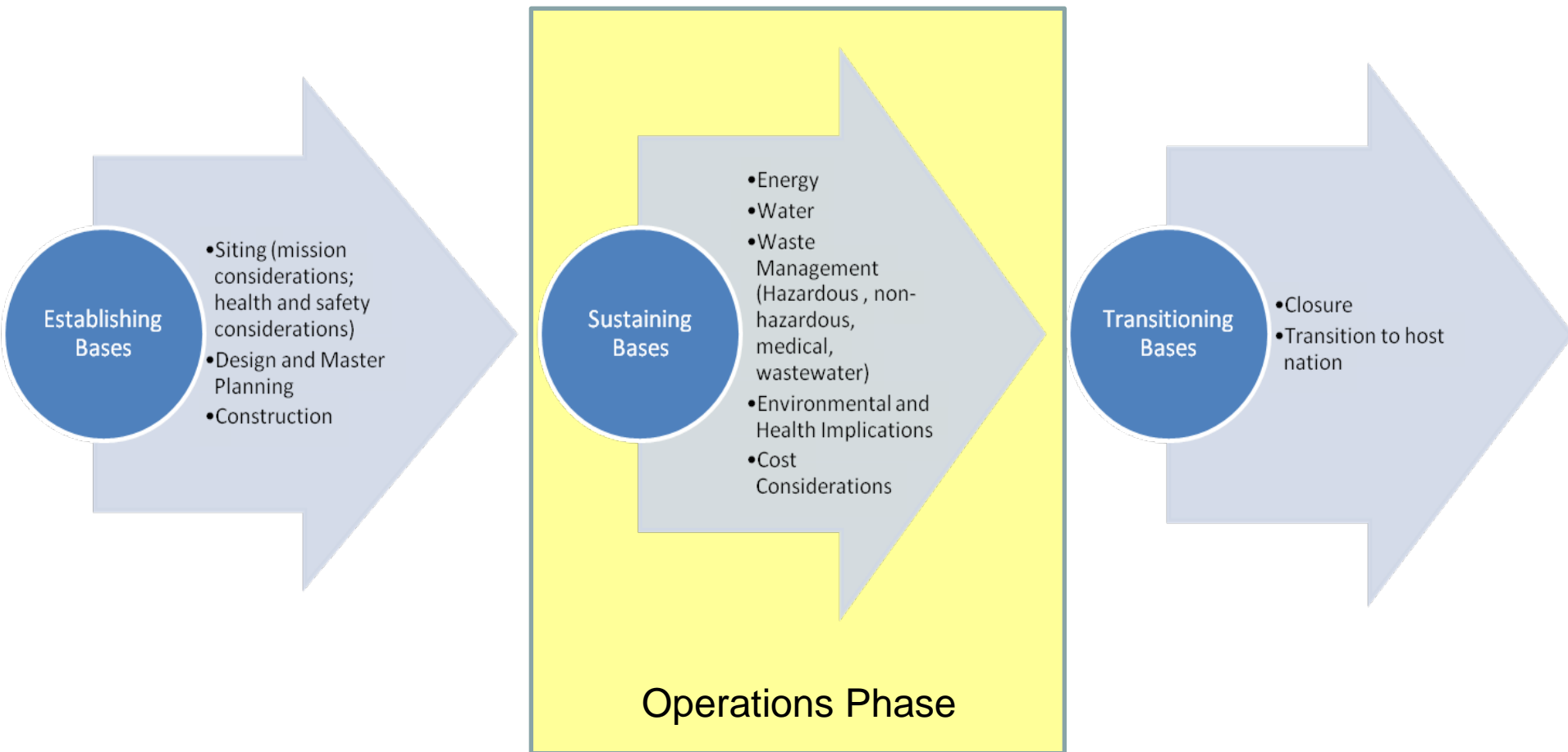
# Technology Roadmap Folder Structure



# Technology Roadmap Initial Focus Areas

- Operations Phase of Contingency Base
  - Immediate impact for *existing* bases
- ‘Mid-Size’ Contingency Base: 200-4000 Soldiers
  - Greatest potential for technology-based solutions that are transferable, deployable and financially feasible
    - Command outposts – highest cost & soldier-based technologies; addressed by PMFSS & Force Provider
    - Super FOBs – major infrastructure projects
- Water, Wastewater, Solid Waste
  - Water = larger portion of footprint in # convoys and costs
  - Multiple existing operational energy efforts
  - Greatest *immediate* impact in power & energy not through new technologies
    - Improving efficiency of existing technologies
    - Changing behavior
    - Ongoing implementation of readily available solutions

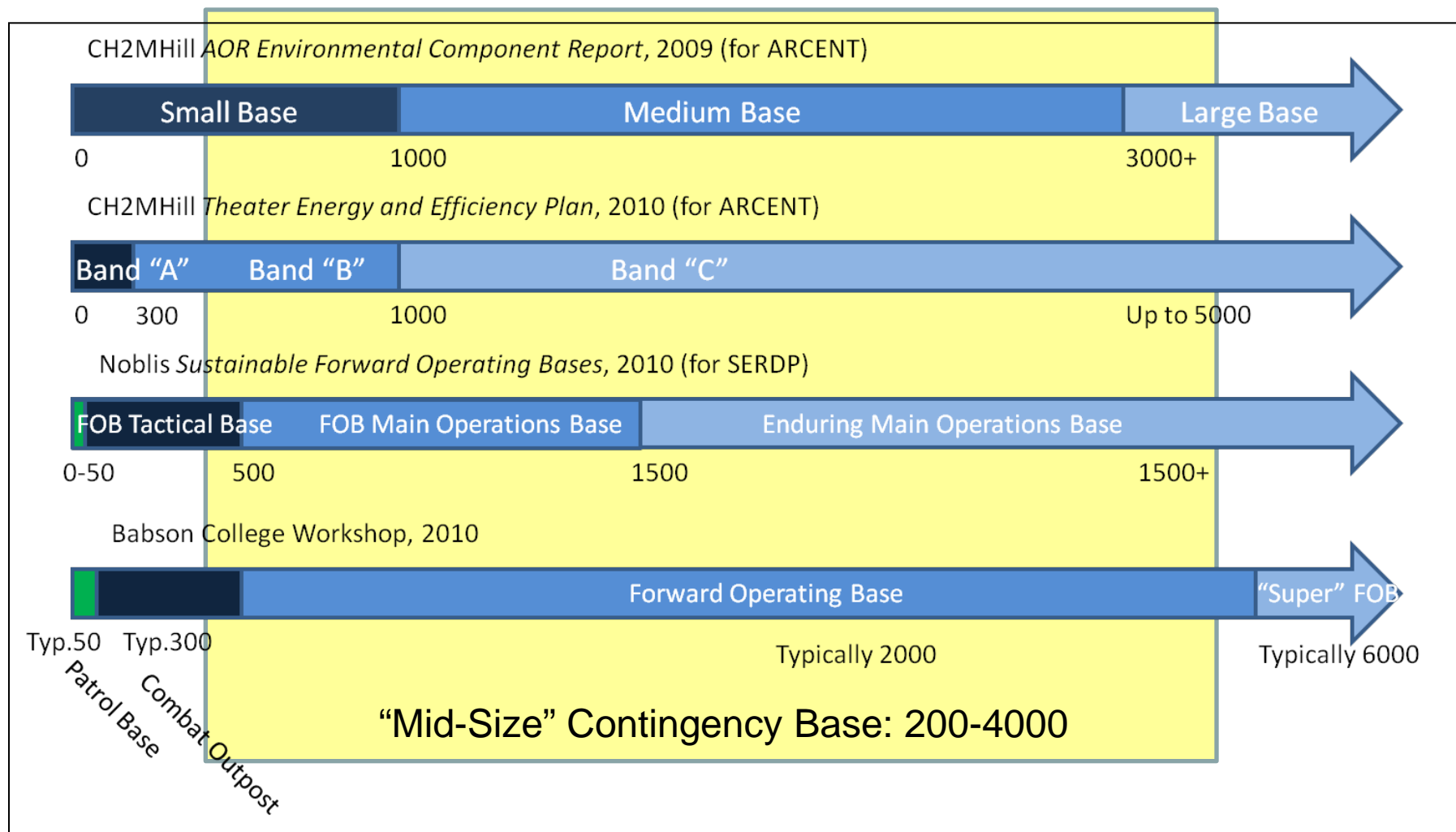
# Technology Roadmap Initial Focus Areas



Source: Army Audit Agency, 2009



# Technology Roadmap Initial Focus Areas



# Recommendations

## Short Term

- Update Baseline Assessment and Roadmap as additional information becomes available
- Set contingency base parameters of interest
- Develop and prioritize goals associated with the contingency base environmental and energy footprint
- Participate in contingency base-oriented communities of practice
  - Situational awareness

## Long Term

- Detailed case studies
  - Track the full logistics and environmental footprint
    - Fully burdened costs
    - “Bill-payers”
    - Distinct sizes, functions, locations and maturity levels

# Priorities Lead to Technology Gaps

| Potential Goals/Priorities  | Implied Technology Gap   |
|---|--|
| Reduce the overall operating costs for contingency bases                                      | Improved efficiency in electrical generators<br>Reduced energy demand by ECUs<br>Onsite energy generation and storage  |
| Reduce the number of supply convoys for contingency bases                                     | Improved efficiency in electrical generators<br>Reduced energy demand by ECUs<br>Onsite energy generation and storage<br>Onsite water purification   |
| Reduce the negative environmental impacts to the host nation from contingency base operations | Onsite reduction of solid waste volume<br>Improved efficiency in incineration (higher temperatures for more complete combustion)<br>Onsite reduction of hazardous attributes of waste<br>Onsite wastewater treatment |

# Priorities Lead to Technology Gaps

| Potential Goals/Priorities  | Implied Technology Gap   |
|---|--|
| Reduce the negative impacts to soldier health and safety from contingency base operations               | Improved efficiency in incineration (higher temperatures for more complete combustion)<br>Onsite reduction of hazardous attributes of waste<br>Onsite wastewater treatment   |
| Reduce environmental and energy footprint throughout the life cycle of materiel use at contingency base | Elimination of waste in materiel life cycle (packaging, re-use)<br>Onsite wastewater treatment and re-use through closed-loop systems<br>Highly efficient living quarters that generate and store energy in micro-grids that provide lighting, temperature control, and power for individual electronics |



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*This work was funded through the Office of the Assistant Secretary of the Army Installations, Energy and Environment and conducted under contract W91ZLK-10-D-0005 Task 0720. The views, opinions, and/or findings contained in this paper are those of the author(s) and should not be construed as an official Department of the Army position, policy, or decision unless so designated by other official documentation.*